

Areas of responsibility of Management Board Members Sanok Rubber Company S.A.

Management Board	Areas of Responsibility	Corporate level (Capital Group)	Operational level					
			Sanok Rubber Group	Automotive Division	Industrial Division	Building Division	Energy Media Supply Plant	Rubber Compounds Production Plant
President of Management Board								
	Capital Group development strategy	✓	✓		✓	✓	✓	✓
	Financial strategy	✓	✓					
	Capital Group supervision and management	✓						
	Capital Group Subsidiaries supervision	✓						
	Mergers and acquisition	✓						
Chief Executive Officer	Ownership supervision, corporate governance	✓	✓					
	Commercial projects supervision			✓	✓	✓		✓
	Investments projects supervision		✓					
	Quality Assurance System, OHS		✓					
	Research and development compounds		✓					
	Information protection		✓					
Vice President of Management Board								
	Innovation and excellence resources strategy	✓	✓					
	Capital Group Subsidiaries supervision	✓	✓					
	Human Resources	✓	✓					
Innovation and Resources Excellence Director	Communication	✓	✓					
	Business - Science contacts		✓					
	Fundraising to support the development		✓					
	Administration		✓					
	Purchases of raw materials		✓					
	Brand management		✓					
Member of the Management Board								
	Business Development Strategy	✓	✓					
	Mergers and acquisition	✓						
Business Development and IT Systems Director	Capital Group Subsidiaries supervision	✓						
	IT systems	✓	✓					
	Investments projects	✓	✓					
	IT resources security		✓					
Member of the Management Board								
	Automotive segment development strategy	✓	✓	✓				
	Capital Group Subsidiaries supervision	✓						
Automotive Business Director	Continuous improvement plans	✓	✓					
	Management information plans	✓						
	Marketing	✓						
	Commercial projects supervision	✓			✓			